



**Stichting Empower European
Universities
at Maastricht**

**Report on the annual accounts 14 December
2010 until 31 December 2011**

To the Board of directors and the Management of
Stichting Empower European Universities
Keizer Karelplein 19
6211 TC Maastricht

Maastricht-Airport, November 2, 2012
ref: 1025370/JSC/RQ/PF

Dear Madams and Sirs,

Introduction

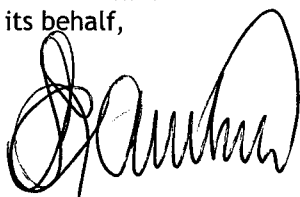
As the compilation of the financial statements is not yet completed, we are unable to issue the compilation report. This draft is for discussion purposes only and therefore it should not be distributed. The draft financial statements are not final and are still subject to change.

General

Foundation of the Institute

Stichting Empower European Universities was founded on 14 December 2010 according to the notarial instrument prepared by notary Mr. R.A. Thissen at Maastricht.

BDO Accountants
on its behalf,



Mr. drs. E.N.H.M. Lařkin RA/AA/FB

Compilation report

To: The Board and Management of Stichting Empower European Universities

Introduction

In accordance with your instructions we have compiled the financial statements 2011 of Stichting Empower European Universities, Maastricht, which comprise the balance sheet as at 31 December 2011, the statement of income and expenditure for the year then ended and the notes.

Management's responsibility

The distinctive feature of a compilation engagement is that we compile financial information based on information provided by management of the entity. The Management is responsible for the accuracy and completeness of the information provided and the financial statements based thereon.

Accountant's responsibility

Our responsibility as accountant is to perform our engagement in accordance with Dutch Law, including professional and ethical requirements issued by our professional institute.

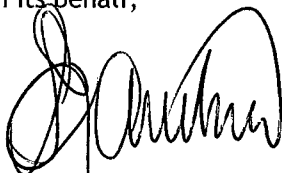
In accordance with the professional standard applicable to compilation engagements, our procedures were limited primarily to gathering, processing, classifying and summarizing financial information. Furthermore we have evaluated the appropriateness of the accounting policies which are used to compile the financial statements, based on the information provided by management. The nature of our procedures does not enable us to express any assurance on the true and fair view of the financial statements.

Confirmation

Based on the information provided to us, we have compiled the financial statements in accordance with the applicable statutory rules and/or regulations.

Maastricht-Airport, November 2, 2012

BDO Accountants
on its behalf,



Mr. drs. E.N.H.M. Lámkin RA/AA/FB



ANNUAL REPORT



Balance sheet as at 31 December 2011

(After proposal appropriation of result)

	<u>31-12-2011</u>	
	€	€
ASSETS		
Current assets		
Cash at banks		91,186
Total assets		<u>91,186</u>
 LIABILITIES		
Equity		
Other reserves		
Short-term liabilities		
Trade creditors	12,342	
Other liabilities and accrued expenses	<u>78,844</u>	
		91,186
Total liabilities		<u>91,186</u>

Statement of income and expenditure for the period 14-12-2010 until 31-12-2011

	<u>14-12-2010 / 31-12-2011</u>	
	€	€
Received grants	4	26,276
Selling expenses	5	250
Office expenses	6	38
General expenses	7	2,550
Conference costs	8	<u>23,438</u>
Total operating expenses		<u>26,276</u>

Notes to the financial statements of the annual report

General

Activities

The Stichting Empower European Universities is founded on 14 December 2010 and is a Foundation under Dutch law, registered with the Chamber of Commerce, under number 5473755. The first year ends at 31-12-2011.

The Objectives of the Institute include:

- To set up and maintain a platform to exchange views and debate on the highest possible levels on the contributions of universities to socio-economic development in Europe and in this way contribute actively to the success of European universities and the strengthening of their position;
- To contribute to the improvement of the European universities for scientific research and academic education and the enhancement of the attractiveness of universities with regards to top students and top academics;
- To make contributions to the improvements of weak points in European universities in view of the improvement of the competitiveness of European universities with regards to the universities in the USA and Asia;
- The development and maintenance of a platform for administrators and overseers which allow them to discuss on the highest possible level to exchange views and debate and to contribute actively to the success of the European universities and improvement of their position;
- To set up and publish a monitor on the position of European Universities and their progress.

Accounting policies in respect of the valuation of assets and liabilities

General

The financial statements have been prepared in accordance with the applicable laws.

The financial statements: assets, liabilities, equity and the determination of the results have been prepared on the historical cost basis, unless otherwise stated.

Cash at bank

Cash at bank balances are freely disposable, unless stated otherwise.

Accounting policies in respect of result determination

General

Profit is determined as the difference between net sales and all expenses relating to the reporting period. Costs are determined in accordance with the accounting policies applied to the balance sheet. Profit is realized in the year in which the sales are recognized. Losses are taken upon recognition. other income and expenses are allocated to the periods to which they relate.

Grants

Empower European Universities requests the support of NWO for € 100,000, for the preparation, organization and enactment of two conferences to be held on November 22-23, 2011 in Maastricht and on June 26-27, 2012 (also in Maastricht) as part of the project UP(SC)²: University Policy to strengthen competitiveness and social cohesion. This project is designed and executed by the Foundation Empower European Universities for the period February 1, 2010 - July 1, 2014.

Notes to the balance sheet as at 31 December 2011

Assets

Current assets

	<u>31-12-2011</u>
	€
<u>Cash at banks</u>	
Rabobank	<u>91,186</u>

Short-term liabilities

<i>Trade creditors</i>	
Trade creditors	<u>12,342</u>
<i>Other liabilities and accrued expenses</i>	
Deferred revenue NOW	73,724
Conference costs	2,594
Accounting costs	2,500
Interest costs and bank charges	<u>26</u>
	<u>78,844</u>

Short term liabilities are liabilities due within one year or less.

Notes to the statement of income and expenses for the period 14-12-2011 until 31-12-2011

14-12-2011 / 31-12-2011

€

Received grants

Grants NWO	<u>26.276</u>
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Selling expenses

Business presents	<u>250</u>
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Office expenses

Telephone and fax expenses	<u>38</u>
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General expenses

Accounting costs	2,500
Bankcosts	<u>50</u>
	<u>2,550</u>

Conference costs

Travel- and lodgingcosts	15,706
Consumption costs	4,870
Outsourcing costs	2,366
Miscellaneous costs	<u>496</u>
	<u>23,438</u>

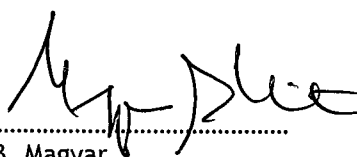
The project leader is financed through the Educational Testing Service (ETS). UNU Merit had financed an amount for secretary and support staff. The time spend by mr. J. Ritzen is free of charge.

Maastricht, November 2, 2012



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J.M.M. Ritzen

Chairman



.....
B. Magyar

Treasurer



.....
T.A.V. Baroness Blackstone
Secretary